

# ESG 2015: policy & practice

EQAF, 24 November 2017

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# EQUIP Project



## Background

- The Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG), 2<sup>nd</sup> edition adopted in May 2015
- The EQUIP project aims at Enhancing Quality through Innovative Policy & Practice in European higher education by supporting and promoting a consistent, efficient and innovative embedding of the ESG 2015 at grass-root level.

## The project will:

- Highlight changes to be made in quality assurance at various levels with a study on implementation challenges, solutions and policy impact;
- Put forward European-level policy recommendations to stakeholder groups to feed into the discussions leading up to the 2018 EHEA Ministerial Conference.

# Partners



## EQUIP project



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## E4-Group



## ESG co-authors



# Test question: your profile



What is your professional profile?

- QA agency staff
- HEI staff
- Student
- Ministry staff
- Other

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# Starting point

- QA in context, one tool/process among many
- Diversity of QA approaches and changing landscape
- Impact of the ESG2015?

“stakeholders, who may prioritise different purposes, can view quality in higher education differently and quality assurance needs to take into account these different perspectives. *Quality*, whilst not easy to define, is mainly a result of the interaction between teachers, students and the institutional learning environment.”

ESG2015, p. 7

# 5 key themes

- 1. Diversity of external contexts and legal frameworks**
- 2. Institutional responsibility for quality**
3. Communication about quality assurance and quality
4. Quality culture vs. bureaucracy
5. Student-centred learning (SCL)

# Diversity of external contexts and legal frameworks



- Structure of national HE system including division of labour between different actors

# Division of responsibilities



In your system, which of the following are in the remit of the QA agency? (select all that apply)

- Defining aim of EQA
- Developing EQA methodology
- Conducting external review and producing report
- Taking a decision (if applicable)
- Appeals/complaints procedures

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# Diversity of external contexts and legal frameworks



- Structure of national HE system including division of labour between different actors
- Tensions between (legal) authorities and QA agencies? What will external QA look like in the future?

# Approach to external QA



At which level is external QA carried out in your system? (select one)

- Programme level
- Institutional level
- Both
- Neither

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# Institutional responsibility for QA



- Increased emphasis on internal QA: ESG Part1 & shift towards institutional external QA in certain systems

# Institutional responsibility for QA



- Increased emphasis on internal QA: ESG Part1 & shift towards institutional external QA in certain systems
- The level of institutional autonomy in the design of internal QA varies, how much guidance is the right amount?
- Two approaches to internal QA
  - aligned with strategic management: QA as a means to support the achievement of institutional goals
  - explicitly linked to defining and assessing the learning outcomes and ensuring these are aligned to the national qualification framework

# Approach to internal QA



Which of these approaches to internal QA do you most see in your context? (select one)

- QA aligned with strategic management to support the achievement of institutional goals
- QA linked to defining and assessment learning outcomes and ensuring these are aligned with the national qualifications framework
- A combination of the two

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# Conclusions?

These discussions reflect issues that I am dealing with in my daily work. Agree or disagree?

- Strongly agree
- Agree
- Disagree
- Strongly disagree

# Conclusions?

- A shared understanding of QA in broad terms and between stakeholder groups, although some differences exist
- Tentative messages
  - Look at the higher education system or institutional management structure as a whole. Do not try and do everything with every tool
  - QA is one tool among others: be clear on its purpose and design the processes accordingly
  - Ensure a legal framework and conditions, including sufficient policies, funding and incentives, to support the educational mission of HEIs
- Risk of doing QA just for the sake of it, or developing systems just to comply with the ESG?

# Thank you!



## Coming up...

- Brussels Breakfast event: Tuesday 27 February
- Webinar: Wednesday 28 February

[www.equip-project.eu](http://www.equip-project.eu)



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