

Efficiency, Governance and Leadership

Insights from the USTREAM project

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Background: USTREAM project



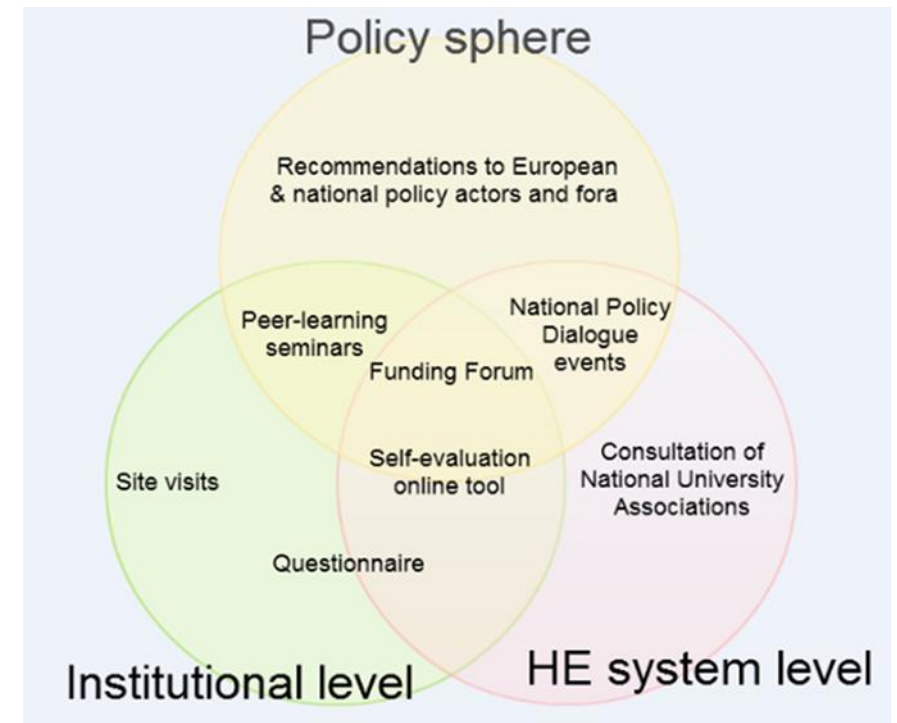
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Project rationale and objectives

Growing interest since 2008

- Changes in funding modalities and in university governance frameworks and accountability
- Growing competition among higher education institutions
- Evolving student numbers



Helicopter view of key findings



- Efficiency is relevant for all systems and institutions
- **Leadership** and **engagement** of all institutional actors are among key factors of success
- **Communication** and proactive approach are crucial
 - Important to get out of the dimension of “cuts”
 - Need to focus the debate on effectiveness and value for money
- **Reluctance to change**, financial constraints and concerns over quality are among major barriers
- Further efficiency gains can be achieved through more active inter- and intra-institutional **collaboration**

Thank you for your attention!

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